

# Islamabad Electric Supply Company



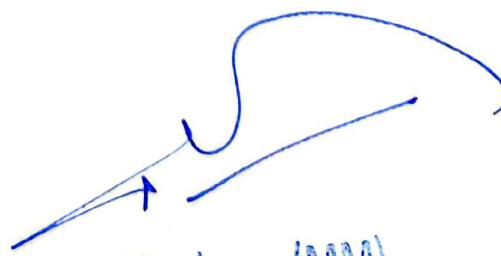
## IESCO Material Disposal Procedure, 2025

IESCO Material Disposal Procedure, 2025

  
Chief Engineer (MM)  
IESCO Islamabad

## **PREFACE**

Disposal of Unserviceable / Scrap material in IESCO had been carried out as per WAPDA Disposal Procedure till 2025. Agenda item was put up to BOD for obtaining approval regarding disposal of scrap material before 93<sup>rd</sup> Procurement & Finance Committee of BOD IESCO. The Committee approved the disposal of unserviceable scrap material. Lastly, Board of Directors IESCO in its 251<sup>st</sup> meeting gave final approval for adoption of IESCO Disposal Procedure of Unserviceable / Scrap Material, 2025.



Chief Engineer (MM)  
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## TABLE OF CONTENTS

CHAPTER - 1 INTRODUCTION .....	6
1.1 General .....	6
1.2 Definitions .....	6
1.3 Disposal Directorate .....	8
1.4 Policy and Principles of Disposal .....	8
1.4.1 Concept of Disposals .....	9
1.4.2 Principles of Disposal .....	9
CHAPTER 2 - SURVEY OF DISPOSABLE STORES .....	11
2.1 General .....	11
2.2 Survey Committee .....	10
2.3. Burnt Meter Scrap, Used Transformer Oil and Other Waste Oils .....	12
2.4 Assessment of Condition .....	13
2.5 Reserve price .....	13
2.6 Filling Instructions for the Exhibits .....	14
2.7 Approval and Distribution .....	14
EXHIBIT-2-1 .....	16
EXHIBIT -2.2 .....	17
EXHIBIT - 2.3 .....	18
EXHIBIT -2.4 .....	19
EXHIBIT - 2.5 .....	20
CHAPTER 3 - INSPECTION AND VERIFICATION .....	21
3.1 General .....	21
3.2 Functions of the Verification Committee .....	21
3.3. Duties of Field Verification Teams .....	22
3.4 Instructions for filling Verification Report .....	23
EXHIBIT-3-1 .....	24
CHAPTER 4 - SRUVEY OF VEHICLES/HEAVY MOBILE MACHINERY (H.M.M) .....	25
4.1 General .....	25
4.2 Responsibilities of the Vehicles/H.M.M. Owning Formation .....	25
4.3 Role of Verification Committee .....	25
4.4 Condemnation Board .....	25

  
Chief Engineer (M.M)  
IESCO Islamabad

4.5	Responsibilities of the Condemnation Board .....	26
4.6	Assessment and the Approval of the Reserve Price .....	26
4.7	Permission for use of vehicle under disposal for a short period .....	27
	EXHIBIT 4-1 .....	28
	CHAPTER 5-DISPOSAL DIRECTORATE .....	30
5.1	General .....	30
5.2	Modes of Disposal .....	30
5.3	Right of First Choice .....	30
5.4	Advertised Tender .....	31
5.5	Public Auction .....	31
5.6	Rate Contract .....	31
	CHAPTER 6 - TENDERING PROCEDURE .....	32
6.1	General .....	32
6.2	Terms and Conditions of Tender .....	32
6.3	Other Miscellaneous Requirements .....	33
6.4	Advertising Tenders .....	33
6.5	Sale of Tender Documents .....	34
6.6	Earnest Money .....	34
6.7	Receipt of Tenders .....	35
6.8	Tender Opening .....	35
6.9	Duties of the Tender Opening Committee .....	36
6.10	Steps after Tender Opening .....	37
6.11	Commercial Evaluation .....	37
	EXHIBIT 6-1 .....	38
	CHAPTER 7-AUCTION PROCEDURE .....	39
7.1	General .....	39
7.2	Preliminary Steps .....	39
7.3	Auction Program .....	39
7.4	Auction Advertisements .....	40
7.5	Coordination with the SOF and the Audit Authorities .....	40
7.6	Conduct of Auction .....	40
7.7	Duties of Auction Supervising Officer .....	40
7.8	Financial Powers .....	41
7.9	Record of Auction Proceedings .....	41

3



Chief Engineer (MM)

IESCO Islamabad



7.10	Collection of Earnest Money .....	42
7.11	Acceptance of the Bid .....	42
7.12	Code of Conduct .....	42
7.13	Terms And Conditions of Sale by Auction.....	43
	EXHIBIT -7.1.....	44
	CHAPTER 8 – RATE CONTRACT .....	45
8.1	General .....	45
8.2	Responsibility .....	45
8.3	Tender Process .....	45
8.4	Tender Evaluation.....	45
8.5	Tender Approval .....	45
8.5	Rate Contract.....	45
	CHAPTER 9- ACCEPTANCE OF BID AND RELEASE OF MATERIAL .....	46
9.1	General.....	46
9.2	Bid Approval .....	46
9.3	Letter of Acceptance .....	46
9.4	Release of Stores.....	47
	EXHIBIT-9-1 .....	49
	EXHIBIT 9-2A.....	50
	EXHIBIT 9-2B.....	51
	EXHIBIT 9-3A.....	52
	EXHIBIT 9-3B.....	54
	CHAPTER 10 - DESTRUCTION OF DISPOSABLE MATERIAL .....	56
10.1	General .....	56
10.2	Notice to Destroy.....	56
10.3	Destruction of Valueless Material .....	56
10.4	Destruction Method.....	56
10.5	Disposal Method .....	56
10.6	Survey Committee.....	56
10.7	Documentation .....	56
	CHAPTER 11 - FINANCIAL POWERS.....	58
11.1	General .....	56
11.2	Powers to Approve the Survey Reports.....	58
11.3	Powers to Accept the Bids.....	59

CHAPTER 12 - TRANSFER OF SALE PROCEEDS .....	61
12.1 General .....	61
12.2 Responsibilities for Transfer of Sale Proceeds .....	61
12.3 Transfer of the Amount Deposited by Bidders .....	61
12.4 Credit Advice to the Concerned Accounting Units .....	61
EXHIBIT 12-1 .....	62

  
Chief Engineer (MM)  
IESCO Islamabad

## CHAPTER - 1 INTRODUCTION

### 1.1 General

This Disposal Policy is intended to be used as a guideline for disposal of unserviceable, Scrap/obsolete material and to assign responsibility to various formations and individuals for handling, inspection, pricing and documentation of disposable material.

The objective of this policy is to arrange the disposal of material in the best interest of IESCO with minimum delay.

All disposal actions within IESCO shall be governed by the provisions of this policy unless and until written instructions are issued by the BOD IESCO.

The Chief Engineer (Material Management) IESCO has the authority to amend/modify the IESCO Material Disposal Procedure from time to time as needed.

Point(s) requiring clarification/ruling/advice may be referred to the Chief Engineer (Material Management) IESCO.

### 1.2 Definitions

<b>'Authority'</b>	Authority means the <b>BOD IESCO</b> .
<b>'Disposal'</b>	Disposal means the process of transfer by sale through tender, auction, negotiation or any other method stated herein of unwanted, obsolete, unserviceable and surplus serviceable material and vehicles to private party or parties or Government Departments or Autonomous Bodies from IESCO's store.
<b>'Survey Report'</b>	Survey Report means a document which shows the description of disposable material and its reserve price, when completed authorizes the stores to begin the disposal process of the listed item(s).
<b>'Stores'</b>	All item which are stored in any IESCO formation Store for use within IESCO such as but not limited to, Line material, Vehicles, Equipment, Machinery, Plants, Tools, etc. excluding buildings, bricks, stone, coarse aggregate, bajri, sand, cement, standing of fallen trees, waste of arms and ammunition, bits of sealing pliers, office records.
<b>'Cannibalization'</b>	Removing serviceable parts from 1 item of equipment for utilization on another item or equipment.



**'Reserve Price'**

The approximate price of disposable stores to be used as a guide by the disposing agency, it is based on the intelligent guess keeping in view the market rates it is only a suggested sale price.

**Note:** Any Regulations / Rules circulated by PPRA shall come into force in line with this Material Disposal Procedure, 2025.



### 1.3 Disposal Directorate

At present although no proper disposal directorate exists in IESCO. Merely, a section headed by a Deputy Director is currently functioning under MM-Directorate.



### 1.4 Policy and Principles of Disposal

Disposal stores; whether scrap, unserviceable, obsolete but serviceable and unwanted stores form the blocked funds of the IESCO. They occupy valuable storage space, need care and vigilance, and are liable to pilferages, deterioration and consequently loss to the IESCO.

As such, it is the bounden duty of every Store Owning Formation (SOF) to arrange their survey and disposal as soon as possible. Similarly, it is the basic duty of every officer to ensure that regular inspection and maintenance of vehicles, equipment, stores and plant on his charge is carried out to avoid deterioration and premature condemnation.

Authority expects all visiting and inspecting Senior Officer to see that the disposable stores and equipment are promptly Surveyed disposed of and that vehicles/equipment on charge of their subordinate formations are given due care and maintenance.

#### 1.4.1 Concept of Disposals

Disposal Sales should be treated as a Commercial Transaction. All decisions relating to the reserve price, acceptance and rejection of tenders and auctions or conclusion of Private Treaty should be executed from a commercial point of view and in the best economic interests of the Authority. The survey committee (as mentioned in chapter 2 clause 2.2)

will periodically visit the store to evaluate the need of disposal, arrangement of stacking and check the physical availability of material at-least once in a year.

#### **1.4.2 Principles of Disposal**

Based on the above policy, principles and concept, all disposal actions in IESCO shall be guided by the following principles;

- a) Once declared unserviceable, beyond economical repairs or dead by IESCO, the competent authority, the material should be disposed of with minimum delay but **not more than a year.**
- b) Requirements of IESCO and DISCOs will normally be given the right of preference. In the case of departments other than IESCO, the rates charged should compare favorably with the market trends at the time of disposal.
- c) Reserve-price being a guide to Disposal Agency, it should be as near the prevailing market rate of similar material as reasonably possible **and all prevailing market standards should be consider by survey / verification committee for fixing the reserve price.**
- d) Mode of disposal adopted in any given transaction shall be determined by **Chief Engineer (Material Management) IESCO** taking into accounts the best interest of IESCO.
- e) In IESCO all regional store / field store / warehouses will act as disposal stores. Disposal will be carried out at the same store where material is available for disposal or at site as per the convenience of IESCO.
- f) All regional stores / field store / warehouses will allocate a separate space to store the disposal material separately with the facilities of weighting facility near by the area.
- g) Prior to the verification, Chief Engineer (Material Management) may advise the Store owning formation to move smaller quantities of the store material equipment to a more convenient site. IESCO premises under the jurisdiction of the same SOF/Circle, if such moves would facilitate early disposal.
- h) All serviceable items shall be circulated to all IESCO formations before publication of tender notices.
- i) As a rule, all serviceable items lying dead for three years or less and determined obsolete regardless of its reserve price/value. The SOF will initiate the case for declaring an item as obsolete, survey committee and verification committee along with survey report will verify the same for approval from competent authority as mentioned in Financial Powers.

- j) Specialized vehicles and equipment will only be disposed of after approval of the Chief Engineer (Material Management) IESCO.



## CHAPTER 2 - SURVEY OF DISPOSABLE STORES

### 2.1 General

Prior to the survey of disposal material, the material/item must be evaluated to determine if the material/item is in fact repairable or not. All items serviceable, unserviceable, declared excess shall be transferred to Stores by the Field Formations. Survey Report is initiated by Store Owning Formation. A Survey Committee will be formed to decide which surplus and obsolete stores are no longer required in IESCO and require disposal.

Dy. Director of the Stores will arrange all surplus material and scrap by category for survey and inspection by the Survey Committee.

### 2.2 Survey Committee

Survey Committee may be a Standing Survey Committee formed by Chief Engineer (Material Management) IESCO after obtaining approval from CEO, or it may be a committee assembled for survey of a specific item (s).

The Chief Engineer (Material Management) IESCO or their assigned officers of equivalent status shall have overall responsibility for the establishment of a Survey Committee and to ensure the timely disposal of unwanted stores.

The composition of a Survey Committee will be as follows;

- |  |          |
|--|----------|
| i. P.D (Const.) / GSO or <u>any officer nominated by CEO</u> | Convener |
| ii. Dy. Director (MM) Regional Store                         | Member   |
| iii. B&AO Regional Store                                     | Member   |
| iv. Representative of Director (IA)                          | Member   |

#### NOTE:

Formations can add more members if considered necessary by Chief Engineer (Material Management) IESCO.



- B. The Survey Committee is responsible for;
- a) The assessment of the condition of stores, equipment and classification into one of the following categories.
    - i. Serviceable
    - ii. Unserviceable
    - iii. Scrap
  - b) Recommending disposal, if warranted by condition/age.
  - c) Preparing survey reports on the Performa given as Exhibit '2- 1'
  - d) Fixing reserve price.
  - e) Obtaining approval from competent authority.

**Instructions for Filling Survey Reports**

- C. Seven copies of this form will be prepared and distributed as indicated at the bottom of the form. A separate survey report will be prepared for serviceable and unserviceable material.
- A separate survey report will be prepared for each category of material for example Iron, Copper, ACSR, and Wood etc. The basis on which reserve price was set must be attached to survey report, if applicable. Members of the Survey Committee and officers according approval should write their names in capital letter with their seal and signatures.

**2.3. Burnt Meter Scrap, Used Transformer Oil and Other Waste Oils**

**(a) Burnt Meter Scrap**

No Survey report of burnt meter scrap will be prepared unless the scrap is completely crushed after obtaining M&T report.

**(b) Crushing by High Pressure**

A suitable high pressure press should be installed at a proper place in the Regional Stores, The burnt meter scrap received in the stores should completely be crushed through the high pressure press under the supervision of the Store Manager. He will ensure that the scrap has completely been crushed before initiating its survey report so that disposed meters are not recycled.

**(c) Used Transformer Oil and other Waste Oils.**

The priority for the use of transformer oil and other waste oils must be given to regeneration of oil for IESCO. If required to be disposed-off; the Ministry of Petroleum and Natural Resources Government of Pakistan has imposed a ban on the sale of used transformer oil and other waste oils in the open market. The Chief Engineer concerned of the formation may arrange the sale of such oil to the government approved firms. For the latest approved list, Ministry of

Petroleum and Natural Resources may be contacted.

#### 2.4. Assessment of Condition

No hard and fast rule can be laid down for assessing condition of store material. However, the following guidelines are given in respect of various types of stores.

All store material to be surveyed shall be classified in one of the following on the basis of its condition:

- a. **Serviceable**  
New or used and serviceable.
- b. **Unserviceable**  
Beyond economical repair.
- c. **Scrap**  
The items are unserviceable and completed their useful life.

#### 2.5 Reserve price

- A. The Survey Committee is responsible for fixing the reserve price for the items recommended for disposal. Fixation of reserve price requires careful consideration of the market conditions at given time. The reserve price will be used as the basis for the acceptance or rejection of a bid through the tender or auction.

The following are some factors which must be considered prior to fixing the reserve price.

- i. Present condition and age serviceability or otherwise, cost of repairs (where applicable), cost of the parts, utility or the items/equipment.
  - ii. Current Market Trends for the same or items in similar condition or age.
  - iii. Location (including the likely expenditure to be incurred by the buyers in its removal, transportation, octroi, etc.).
  - iv. Storage Charges that IESCO may incur by non-disposal including watch and ward and rent for the storage accommodation etc.
- B. The above factors are subject to fluctuation. Consequently, no formula can be laid down to pinpoint the setting of an exact reserve price of the disposable stores.
  - C. Reserve Price is an approximate guide for the disposing agency to evaluate the adequacy of the various offers received. The reserve price should NOT be interpreted as the only and/or final acceptable price.
  - D. The Survey Committee shall attach to the Survey Report a written description of the basis used for selling the reserve price (where applicable e.g., in the case of disposable transformers and cables) as per Exhibits '2-2', '2-3' & '2-4' (for

2  
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transformers) and '2- 5' (for cables).

## **2.6 Filling Instructions for the Exhibits**

### **i) Exhibits '2-2' & '2-3' (for Distribution Transformers)**

These exhibits relate to the reserve price analysis of the disposable Distribution Transformers. Columns of these exhibits are self-explanatory. These exhibits are to be filled in and signed by the S.O.F in the light of the report of the Committee constituted from time to time for declaring the transformers as disposable or otherwise. These exhibits are also to be signed by Circle Manager M&T and SDO Transformer Reclamation Workshop.

### **ii) Exhibit '2-4' (for Power Transformers)**

This exhibit relates to the price analysis of disposable power transformers. The columns of the exhibit are self-explanatory. This exhibit is to be filled in and signed by the S.O.F in the light of the report of the committee constituted from time to time for declaring the Power Transformers as disposable or otherwise. This exhibit is also to be signed by the officer given below:

a) Executive Engineer (P&I) IESCO Islamabad.

When the disposable Power Transformer is lying in the Transformer Reclamation Workshop PWF Lahore:

- a) Superintending Engineer GSO Circle IESCO Islamabad.
- b) Executive Engineer (P&I) IESCO Islamabad
- c) Concerned XEN SS&TL Division of GSO Circle IESCO.

### **iii) Exhibits '2-5'**

This exhibit relates to the price analysis of disposable cables. Necessary columns are provided to mention all the contents found in a one-meter length of the cable. Calculation of the reserve price is fully explained in the exhibit. The exhibit is to be filled in by the S.O.F and signed by the Officer In-charge of the Stores.

## **2.7 Approval and Distribution**

- i. After assessment of condition, the Survey Report will be signed by the members of the committee and approved by IESCO authority exercising financial powers as given in Chapter 13 of this policy. Five (5) copies of the completed Survey Reports shall be sent to Chief Engineer (Material Management) IESCO.
- ii. Stores which have once been reported disposable and for which a survey report has been sent to Chief Engineer (Material Management) will not be utilized,

released or disposed of in any manner without formal approval of Chief Engineer  
(Material Management) IESCO.



## SURVEY REPORT

- a) Report No. \_\_\_\_\_ dated \_\_\_\_\_  
 b) Store owing formation. \_\_\_\_\_  
 c) Location of Stores. \_\_\_\_\_  
 d) Type of material. \_\_\_\_\_

Item No.	Nomenclature	Specification/ part No.	Unit of measure	Quantity	Unit Reserve Price	Total Reserve Price

(Use Continuation sheet for additional items and for the basis of setting the reserve price, where applicable)

Condition of stores \_\_\_\_\_

Reason for declaring disposable \_\_\_\_\_

Members of survey committee \_\_\_\_\_

Sr. No.	Name	Title	Signature	Date
1				
2				
3				
4				
Approved by _____				

# RESERVE PRICE ANALYSIS OF UNSERVICEABLE TRANSFORMERS ON THE BASIS OF 1984

Survey Report No. \_\_\_\_\_ Date \_\_\_\_\_

Store Owing Formation: \_\_\_\_\_

VALUE OF 100% COMPONENTS
100%

Sr. No.	Capacity KVA	HT/LT Windings	Core Laminations	Tank/Body	Lump Sum Value of other Components	Total Value	Remarks
A	b	c	D	e	f	g	h

### Store Owing Formation

### **Deputy Manager/ Assistant Manager (M&T)**

Chief Engineer (MM)  
IESCO Islamabad

Exhibit - 2.3

# RESERVE ANALYSIS OF UNSERVICEABLE DISTRIBUTION TRANSFORMERS

Ref. Survey Report No. \_\_\_\_\_ Name of S.O.F \_\_\_\_\_ Lot No. \_\_\_\_\_

Dated \_\_\_\_\_ Location \_\_\_\_\_ Color Code \_\_\_\_\_

Sr. No.	CAPACITY (KVA)	MANUFACTURERS NAME	MANUFACTURERS NO.	PERCENTAGE AVAILABLE CONDITION OF COMPONENTS				&	COST OF AVAILABLE COMPONENTS IN ACCORDANCE WITH EXHIBIT 2.2					TOTAL RESERVE PRICE (j+k+l+m)	REMAKRS
				HT/LT WINDING		CORE LAMINATION			TANK BODY CONDITION	HT/LT WINDINGS	CORE LAMINATION	TANK BODY	COMPONENT		
				%AGE AVAILABLE	CONDITION	%AGE AVAILABLE	CONDITION								
				a	b	c	d								

Store Owing Formation

Deputy Manager/ Assistant Manager (M&T)

**EXHIBIT -2.4****ANALYSIS OF RESERVE PRICE OF THE POWER TRANSFORMER**

Ref. Survey Report No. \_\_\_\_\_ Dated \_\_\_\_\_ Name of S.O.F. \_\_\_\_\_

Location \_\_\_\_\_ MVA Rating \_\_\_\_\_ Voltage Ratio \_\_\_\_\_ Manufacture's Name \_\_\_\_\_

Manufacture's No. \_\_\_\_\_ Year of Purchase \_\_\_\_\_ Date of Damage \_\_\_\_\_

Sr. No.	Description	Weight/ No. as per specifications	Weight / No. Physically available	Rate per KG/ No.	Total Reserve price (Rs.)

1. Core windings (HV, LV & Tertiary)
2. Core laminations
3. Tank and tubes
4. Platform
5. Transformer bushings
6. Cooling fans
7. Other major components
8. Other minor components (if any)

Grand Total (Rs.) \_\_\_\_\_

\_\_\_\_\_  
Signature  
Officer In-charge of the Store  
(SOF)

\_\_\_\_\_  
Signature  
Executive Engineer  
Protection and Instrumentation

3  
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EXHIBIT - 2.5

**RESERVE PRICE ANALYSIS OF CABLE WITH REFERENCE TO**

Survey Report No. \_\_\_\_\_ Dated \_\_\_\_\_  
At Sr. No. \_\_\_\_\_ Belonging to (Name of S.O.F) \_\_\_\_\_

Sr. No.	Description of cable	Weight of Copper contents (Kg)	Weight of Aluminum contents (Kg)	Weight of Iron/Steel contents (Kg)	Weight of PVC Insulation (Kg)	Weight of other Insulation (Kg)	Remarks
1	2	3	4	5	6	7	8

**Calculation of the Reserve Price**

- Cost of \_\_\_(kg) Copper contents @ Rs. \_\_\_per Kg. =Rs. \_\_\_\_\_
- Cost of \_\_\_(kg) Aluminum contents @ Rs. \_\_\_per Kg. =Rs. \_\_\_\_\_
- Cost of \_\_\_(kg) Iron/Steel contents @ Rs. \_\_\_per Kg. =Rs. \_\_\_\_\_
- Cost of \_\_\_(kg) PVC Insulation @ Rs. \_\_\_per Kg. . =Rs. \_\_\_\_\_
- Cost of \_\_\_(kg) other insulation @ Rs. \_\_\_per Kg. =Rs. \_\_\_\_\_
- Total cost of meter length of the cable (a+b+c+d+e). (-)=Rs. \_\_\_\_\_
- Less the cost involved in peeling the cable. . =Rs. \_\_\_\_\_
- Net cost of one meter of the cable (f-g).

**SIGNATURE OF THE OFFICER INCHARGE OF STORE**

## CHAPTER 3 - INSPECTION AND VERIFICATION

### 3.1 General

To ensure compliance with this policy and the rules applicable, all lots need to be verified by a party other than the S.O.F.

This Verification Committee will carry out the third party check of the Stores included in a Survey Report prior to the disposal of an item unless otherwise stated in writing by the Chief Engineer (Material Management). Verification of the material (descriptions quantities and value) listed on the Survey Report will be carried out by the Verification committee on receipt of the Survey Reports in the office of Chief Engineer (Material Management). The Verification committee may also initiate the preparation of the Survey Reports during the Inspection/Verification visits of SOF. If the detailed Verification of the lot is carried out by the team in the absence of the Director/Deputy Director at least two members of the Team will do the checking in the presence of the Store Officer or his representative. After the verification, officer in charge of the Store and the checking team will affix their signature on the Verification Report.

All Survey Reports prepared by S.O.F are to be reviewed by Verification Committee. Committee will study Survey Reports and dispatch Verification Report to stores.

The composition of a Verification Committee will be as follows;

- |   |          |
|---|----------|
| i. SE Operation Circle Attock / RWP or <u>any officer nominated by CEO</u>                            | Convener |
| ii. Grade 18 officer nominated by PD (Const.) / GSC<br>{Dy. Director (Transport) in case of vehicles} | Member   |
| iii. Representative of Finance Directorate  | Member   |
| iv. Representative of Director (IA) not less than Audit Officer                                       | Member   |

### 3.2 Functions of the Verification Committee

- a) The Survey Reports of all disposable material excluding vehicles/heavy mobile machinery shall be inspected and verified by the verification Committee.
- b) Verification Committee shall check the general correctness of the Survey Report i.e. composition of the Survey Committee, approval by the competent authority, location, analysis of the reserve price (where applicable) and mode of verifying the measure/weight or the reasons for not doing the same and completion of the verification report. If considered necessary, he may also carry out a full or part Verification of the Stores/Material before affixing his signature.
- c) After lot verification by the Verification Team, no issue, addition or cannibalization of the stores is allowed without prior approval of Chief Engineer (Material Management).
- d) Completed survey reports together with the verification report will be distributed as under:



- i. General Manager (Technical) IESCO.
  - ii. Chief Engineer (Development) IESCO.
  - iii. Director (MM) IESCO.
  - iv. Dy. Director (MM) concerned Regional Store.
  - v. Rep. of Director (IA) IESCO.
  - vi. Office Order file.
- e) If the verification work was under-taken, simultaneously along with the preparation of the survey report, the completed verification report will not be issued, until and unless the survey report is completed by the survey committee and the approval of the competent financial authority has been obtained.
  - f) The Survey reports of Unattractive disposable material upto Rs. 15,000/- may be authorized to the store owning formation for sale at their end.
  - g) If the interval between the preparation of verification report and the approval by the competent authority of IESCO exceeds six months then the survey report will be verified afresh.
  - h) Similarly, a change of location after the verification, automatically makes the survey report and its verification report null and void unless authorized by Chief Engineer (Material Management).

### 3.3. Duties of Field Verification Teams

- a. Ensure that the survey report has been prepared properly.
- b. Ensure that any Special order of the authority and provision of disposal procedure have been complied within the preparation of the Survey report.
- c. Ensure that the Survey report is signed by the Survey committee and approved by the competent financial authority according to the disposal procedure.
- d. Ensure that the Written basis for the determination of the reserve price is attached with the survey report
- e. Ensure that the major contents of the material to be disposed of are specifically mentioned in the Survey report by the SOF.
- f. To verify the quantity of store to be disposed. When actual quantities cannot be determined without incurring extra costs, the verification report is to be endorsed \*only lot verification\*, so that actual weighment is done under proper supervision of a Release Committee constituted for the purpose at the time of release of material at the cost and labour/transport of the successful bidder.
- g. Verification team is authorized to make correction/amendments to the Survey Report when written justification is presented and concurrence is received from the SOF/competent financial authority. All revisions to the Survey Report will be reviewed by the Verification Committee prior to initiating the disposal Process and must be attached to the applicable Survey Report.
- h. All correction to the survey report must be authorized under signature of convener of the survey committee/ officer in charge store.
- i. The field team will prepare verification report on exhibit 3.1 (attached) in token of completing the verification job.



### 3.4 Instructions for filling Verification Report

This form is to be prepared in five (5) copies and distributed to the listed offices and shall be filled according to the instructions given below:

- i. Enter the name of the store owning formation and the location of the verified material.
- ii. Enter the unique serial number assigned to this document from the Verification Log Register as maintained by the Verification Committee.
- iii. Enter the date on which the Stores are verified.
- iv. Enter the Survey Report Number and Date of the item/items verified.
- v. Enter a brief description of store verified.
- vi. Enter the quantity as indicated in the Survey Report.
- vii. Enter the quantities actually verified.
- viii. List a brief description of any discrepancies which may be found for the store verified.
- ix. List the reserve price as stated in the Survey Report.
- x. Enter any other remarks.
- xi. Each member of the verification team shall print his name, title, sign and date on the form.
- xii. Obtain the signatures of the Officer In-charge of the store on the Verification Report as the token of joint inspection/verification.
- xiii. Enter the name, signature, date, of Member / Convener of Verification committee according to Para '3.2 b'.

**EXHIBIT-3-1**

**INSPECTION/VERIFICATION OF STORES**

of \_\_\_\_\_

1) Site at \_\_\_\_\_

2) Verification Report No. \_\_\_\_\_

3) Dated \_\_\_\_\_

Sr. No.	Survey Report No & Date	Nomenclature	Quantity as per survey Report	Quantity verified	Discrepancies	Survey Report reserve price	Remarks
	4	5	6	7	8	9	10

**(11) Members of Verification Team:**

**(12) Officer In charge Store (SOF)**

	Name	Title	Signature	Date	Name	Title	Signature	Date
(i)	—	—	—	—	—	—	—	—
(ii)	—	—	—	—	—	—	—	—
(iii)	—	—	—	—	—	—	—	—
(iv)	—	—	—	—	—	—	—	—

**Distribution:**

- General Manager (Technical) IESCO
- Chief Engineer (MM) IESCO
- Director (MM) IESCO
- Respective of Director (IA) IESCO
- Office copy for record

## **CHAPTER 4 - SRUVEY OF VEHICLES/HEAVY MOBILE MACHINERY (H.M.M)**

### **4.1 General**

IESCO must ensure that their Vehicles/H.M.M is maintained regularly and properly under the supervision of responsible-officers/officials. Without a system of maintenance, it would be impossible to conserve IESCO's valuable resources of transport. The objective of this chapter is to extend guidelines to assign responsibility to various formations for the speedy disposal of vehicles/H.M.M in the best interest of Authority.

### **4.2 Responsibilities of the Vehicles/H.M.M. Owning Formation**

- a) It is the responsibility of the Vehicles/H.M.M owning formation to ensure that the four (4) copies of survey reports Exhibit '2-1' along with Exhibit '4-1' of vehicles/H.M.M which are beyond economical repair are initiated and sent to the Dy. Director Transport (3 copies) and Convener Verification Committee (One copy) promptly but not later than two months after being beyond economical repair. This will facilitate the Dy. Director Transport (Convener of the Condemnation Board) to finalize the survey report of the Vehicles/H.M.M during his visit for the purpose. The Officers in charge of the Vehicles/H.M.M are expected to keep on pursuing till final disposal of Vehicles/H.M.M.
- b) All formations must take the notice of the quarterly schedule program (as given in succeeding Paras) of the Condemnation Board and ensure all possible coordination and to the Condemnation Board so that the survey reports of all Vehicles/H.M.M. awaiting disposal are finalized in the program.

### **4.3 Role of Verification Committee**

On Receipt of the Survey Report a file Of the Vehicle/H.M.M will be consulted by the Verification Committee for the coordination and persuasion. The verification teams will get the survey reports prepared during their tours to the areas.

### **4.4 Condemnation Board**

Condemnation Board is the standing survey committee to survey Off the Vehicles/H.M.M.



The composition of the Board is as under:

a.	Dy. Director (Transport) or any officer nominated by CEO	Convener
b.	A Grade 17 Officer of the Vehicle/H.M.M Owing Formation (Preferably a Mechanical Engineer)	Member
c.	B&AO of the Vehicle/H.M.M. Owing Formation)/ Divisional Accountant (where the formation does not have B&AO)	Member
d.	Representative of Director (IA) not less than Audit Officer	Member
e.	Vehicle Expert from the Market (if required)	Member

#### 4.5 Responsibilities of the Condemnation Board

Dy. Director Transport (President of the Condemnation Board) will issue a program for Inspection and survey of the Vehicle/H.M.M which will be held on quarterly basis every year. The Condemnation Board will ensure the survey reports of the Vehicle/H.M.M. awaiting disposal are finalized in the program of that quarter.

The Condemnation Board will ensure that the Vehicles/H.M.M produced for condemnation by the formation have not only run their prescribed life but are beyond economical repair. Where the Board spots-"unfair wear and tear" or "willful damage" on the-part of vehicle owning formation to a particular Vehicle/H.M.M., a report will be recommended against the concerned formation to the respective Chief Engineer for necessary action against the defaulters.

#### 4.6 Assessment and the Approval of the Reserve Price

Dy. Director Transport shall make all possible arrangements for quick disposal Of Vehicle/H.M.M. One of the major reasons delaying the disposal of Vehicle/H.M.M is the assessment of unmatching reserve price with the conditions of Vehicle/H.M.M and its demand in the market. In case of unrealistic reserve price, the disposal through tender/auction (which takes a couple of months) does not fetch the matching offer. Obviously, the unmatching offer has to be rejected. Even subsequent attempts for sale will not work. The ultimate solution is the realistic revision of the reserve price.

Therefore, the Condemnation Board is directed to consider the importance of the reserve price and the same should be assessed carefully and intelligently keeping in view the information provided in the survey report. The Dy. Director Transport will approve the survey report Of Vehicle/H.M.M exercising the financial powers to him by the IESCO Book of Financial powers amended up to date. The completed survey reports of Vehicles/H.M.M. (exhibits 2-1 & 4-1) shall be distributed as indicated at the bottom of Exhibit '2-1

#### 4.7 Permission for use of vehicle under disposal for a short period

At the time of inspection by Dy. Director Transport, the Store Owning Formation (in rare cases) may seek permission of the Competent Authority intimating the exigencies of service to continue the use of the vehicle under disposal for a short time. The Competent Authority may accord permission to continue the use of the vehicle with minor repairs only (no heavy expenditure should be incurred on major repair in any case) for a maximum period of six (6) months or till the procurement of replacement vehicle whichever is earlier. The procurement of replacement vehicle automatically ceases the permission of further use of vehicle under disposal irrespective of the period allowed.

Reports of vehicles especially endorsing his permission for continuing the use of vehicle for the period allowed by him. He will issue one copy of the survey report to the Store Owning Formation and retain the copy of the Director (Material Management) till the Store Owning Formation informs about the procurement of replacement vehicle or expiry of the period allowed by him. It is the bounden duty of the Store Owning Formation to inform immediately about the procurement of replacement vehicle to the Dy. Director Transport and stop forthwith the use of vehicle under disposal.

As soon as the Store Owning Formation informs the Dy. Director Transport about the procurement of replacement vehicle or the permission for continuing the use of vehicle expires the Dy. Director Transport will forward the copy of the survey report (earlier retained) to the Director (MM) for sales action.



26. Gear Box Available/ Available with  
Broken casing/Not available
27. Differential Unit Complete  
Available/available without driving  
Shaft/Only driving shaft available/  
Complete unit missing.
28. Suspension System Complete  
Available/Not available/Partly  
Available
29. Road spring Assembly Complete  
Unit available/partly available/  
Not available
30. Shock absorbers Available/Not  
Available/Only one available
31. Head light available/Not  
Available/Broken

(Tick & Initial whichever is applicable)

-do-

-do-

-do-

-do-

**NOTE:**

Urdu translation of this exhibit must be officially given to the Watchman (Chowkidar) and he should be instructed to ensure the safe custody of vehicle and its accessories. Notice served to the Watchman (Chowkidar) vide No \_\_\_\_\_ Dated \_\_\_\_\_

\_\_\_\_\_  
Signature of Driver  
Concerned

\_\_\_\_\_  
Signature of Sub-  
Engineer/L.S Concerned

\_\_\_\_\_  
Counter-signature Assistant  
Manager of the Vehicle  
Owning Formation

  
Chief Engineer (MM)  
IESCO Islamabad



## CHAPTER 5 - DISPOSAL DIRECTORATE

### 5.1 General

Chief Engineer (Material Management) processes the sale of the stores listed in the survey reports. Missing accessories of any item, damage to it, shortage of the stores, premature condemnation, and excess purchase/purchase of sub-standard stores is the sole responsibility of the Store Owning Formation. The responsibility for taking any administrative/disciplinary action rests with the Store Organization concerned. The Disposal Directorate has no role in conducting any sort of inquiries in this regard.

Survey Reports duly verified are received from Verification Committee and Transport Directorate. Chief Engineer (Material Management) will decide the mode of disposal in the best interest of Company.

### 5.2 Modes of Disposal

The unwanted stores will be disposed of through any of the following methods:

- Right of first choice
- Advertised tender
- Public auction
- Rate contract

The disposal process must commence promptly on receipt of the Verification Report.

### 5.3 Right of First Choice

- A. To ensure maximum economic utilization of disposable stores, a list of all serviceable stores which has been declared disposable shall be circulated to all concerned by the Chief Engineer (Material Management), giving a period of thirty (30) Days for sending their demands before initiating the disposal action.
- B. Right of first choice is given to IESCO Formations.
- C. Upon receipt of request from interested formation the Chief Engineer (Material Management) shall issue a letter authorizing the Store Owning Formation to release material listed to the interested formation. The Store in charge will issue the material to interested IESCO formation on approved Reserve Price.
- D. Under special circumstances right of the first choice can be extended by Chief Engineer (Material Management) to Central/Provincial Government Departments and Autonomous/Semi-Autonomous Bodies. The stores will be transferred on at least 125% of the approved Reserve Price.

#### **5.4     Advertised Tender**

All disposable stores must, except as stated in Para 9.3, be advertised in the press through the Deputy Director (Public Relations) at least fifteen (15) calendar days prior to opening of tender as per PPRA Rules. However, due to administrative exigencies and under special circumstance which must be documented and approved by Chief Engineer (Material Management), he may issue short tender notice giving not less than seven (7) days. The tender procedure is outlined in Chapter '6'.

#### **5.5     Public Auction**

When disposable material is to be sold through public auction to fetch better prices, the auction program giving the description of material, place and date-is-advertised through newspapers. The auction is conducted as per schedule advertised in the newspapers after obtaining approval from Chief Executive Officer. Chapter '7' outlines the Auction Procedure.

#### **5.6     Rate Contract**

In case of certain material that has a recurrent flow into the stores of the S.O.F. and whose market prices do not often fluctuate or whose long retention in the S.O.F is not desirable because of fast deterioration or fire hazard like used batteries, waste paper or other waste material, it will be economical and more practicable to enter into a standing Rate Contract with the interested parties. Chapter '10' outlines the Rate Contract Procedure.

  
**Chief Engineer (MM)**  
**IESCO Islamabad**



## CHAPTER 6 - TENDERING PROCEDURE

### 6.1 General

Tender procedure shall be done as per PPRA rules.

Normally all stores declared disposable and not transferred/issued to an IESCO formation shall, within thirty '30' days of declaration, be disposed of through tender/auction.

The following points must be checked before the advertisement of a Tender:

- (a) Survey Reports are properly verified. There is no arithmetical or other error liable to be disputed later.
- (b) Correct location of stores is specified.
- (c) Category, Quantity and Specification are defined.
- (d) In case of large lots of the disposable stores involving weighment, (where only visual assessment has been made at the time of verification to save IESCO's extra expenditure for such weighment). Director (MM) shall float the tenders for the verified quantity of disposable stores on the basis of unit rates. The tenderers, on receipt of letter of acceptance will be required to pay the total cost of the verified quantity at the quoted unit rate. The total cost will be adjusted on the basis of actual quantity delivered.
- (e) Unit Of measure and the quantity are specified. Otherwise, the stores should be defined as the Lot on is where is basis".
- (f) Circulation has been made, in case of serviceable items.

### 6.2 Terms and Conditions of Tender

These should specify all the conditions binding on the parties to the tender viz;

- (a) Date of opening of the tender.
- (b) That the Chief Engineer (Material Management) with the approval of CEO reserves the right to reject any lot of the tender as a whole, without assigning any reason.
- (c) That the Tender Notices may be cancelled altogether, if required due to exigencies of service or the requirements of IESCO. Before a tender is cancelled, written justification must be prepared for the office record and approved by the CEO. In such cases cost of tender shall be refunded.
- (d) That an invitation of a tender does not constitute any liability on the part of IESCO, until letter of acceptance is issued.
- (e) If there is any dispute regarding description of the stores, the decision of the Chief Engineer (Material Management), after verification, shall be final and binding on



the bidders.

- (f) As a rule, stores of a lot are sold on 'as is where is' basis and no dispute thereon is entertained.
- (g) Disputes on obvious exceptions shall not be considered. For example;
  - i. When conductor reels are sold it will not include the conductor wound on them and vice versa unless otherwise stated.
  - ii. When a vehicle is sold, it will not include any stores temporarily found loaded in them.
  - iii. When damaged transformers are sold, it is not implied that all the components are intact or the transformer is serviceable or complete.

### 6.3 Other Miscellaneous Requirements

- (a) Each page of the Tender on which rates are quoted shall be signed by the bidder.
- (b) Stores, irrespective of description are generally sold on 'as is where is' basis. Therefore, instructions should be forwarded to the bidder to inspect and satisfy himself regarding the type, quantity and condition of the stores for which he is bidding. Failure to inspect the disposable goods will not be advanced as a plea in any claim.
- (c) Tenders shall be sent in a sealed cover with the following clearly written thereon:  
Tender No. \_\_\_\_\_ Date \_\_\_\_\_ of Opening  
Time \_\_\_\_\_ a.m./p.m.
- (d) Each tender shall specify whether stores are to be sold on the basis of unit rates or as a lot.
- (e) Unit of measurement i.e. quantity, Weight and Length shall be specified so that the price of actual deliveries can be adjusted.

### 6.4 Advertising Tenders

The Chief Engineer (Material Management), after obtaining approval regarding tender publication from CEO, will send the tender notices to the Deputy Director (Public Relations), who is responsible for advertising tenders for the disposal of unwanted material.

The following information must be included in the advertisement.

- Tender Number
- Description of item to be disposed
- Unit Of measure
- Quantity of item to be disposed
- Location of material
- Name of organization to be contacted for inspection
- Opening date and time of tender
- Earnest money

- Cost of tender
- Last date and location where bids will be received
- Conditions of sale such as: Stores are sold on 'as is where is' basis

The price of tender document shall vary with the Reserve price of the stores but not exceeding Rs. 2000/-.

Chief Engineer (Material Management) can revise the price of tender documents and the cost of the tender documents will be published in tender notice.

## 6.5 Sale of Tender Documents

- (a) All tender documents shall be sold to the interested parties (except to the black list firms/persons) on payment of price of tender into the Bank Account. Money shall be deposited in bank on a Challan prepared by B&AO and on production of the bank receipt, the documents will be handed over.
- (b) Normally, five (5) sets of tender documents including tender schedule shall be sent to the S.O.F for sale to any local party interested. And ten (10) Sets or more if required will be handed over to B&AO for sale to the intending buyers.
- (c) Each of the tender document sent to S.O.F and sold through B&AO must be stamped and initialed by the Budget and Accounts Officer/AB&AO/Divisional Accountant concerned on receipt of payment of the cost of the tender documents.
- (d) B&AO will keep a register similar to Exhibit '6-1' showing the particulars of the documents sold together with the relevant particulars of challan form.
- (e) While issuing the tender forms, Budget and Accounts Officer shall record names, national identity card number and complete postal address of the tenderer on the Tender Documents.

## 6.6 Earnest Money

- (a) Each tender shall be accompanied by an Earnest Money Deposit, which must be specified in the Tender Document and a fixed bid security (upto 5% of the reserve price, decided by Chief Engineer) and clearly communicated to all the bidders through advertisement.
- (b) Tenders not supported by the required Earnest Money Deposit Shall be rejected. The Earnest Money Deposit will be in the bidder's own name or else it shall not be entertained by the Tender Opening Committee.
- (c) Earnest Money must be in the form of a Call Deposit Receipt (CDR)/Bank Draft or IESCO bearer bond in favour of Chief Executive Officer IESCO showing the name of bidder who is participating in the tender. Earnest Money in the form of cheque or cash or any other form shall make the tender liable for rejection.
- (d) Earnest Money of the unsuccessful bidders shall normally be returned on the same day of the opening of tender but not later than three (3) days except those of the highest and the 2<sup>nd</sup> highest bidder (if retained).
- (e) The B&AO shall deposit the CDR of the highest bid of the successful bidders in the official Bank Account of Sale Proceeds for checking/confirmation. After



acceptance of the bid the CDR will be considered as a part of bid money and the letter of acceptance will be issued demanding the balance amount of bid plus Advance Tax etc. If the highest bid is rejected by the competent authority the amount of earnest money will be, refunded through cheque by the B&AO. The Earnest Money of the 2<sup>nd</sup> highest bidder will only be retained when the difference between the offers of the highest and the 2nd highest bidder nearly equal to the Earnest Money.

- (f) Earnest Money of the 2nd highest bidder shall be returned after the highest bidder has paid the full bid money but not later than sixty (60) days.
- (g) Validity of tender shall be for three (3) months or as specified in the tender documents.

#### 6.7 Receipt of Tenders

The receipt of tenders will be the responsibility of the Chief Engineer (Material Management) or designee. All tenders will be received by the Chief Engineer (Material Management). The documents shall be placed in a locked tender box in the said office until the time and date of tender opening.

Tenders received by Registered post shall be put in the Tender Box, if received before the date and time of scheduled tender opening.

#### 6.8 Tender Opening

All Disposal Tenders will be opened by a Tender Opening Committee composed as under:

- |    |   |          |
|----|---|----------|
| a) | Director (Proc.) PMU / MM or (any officer nominated by CEO) | Convener |
| b) | Rep. from Finance Directorate not below BPS-18              | Member   |
| c) | Rep. from CE (P&E) not below BPS-18                         | Member   |
| d) | Dy. Director (P&P T&G)                                      | Member   |
| e) | Rep. from Director (IA) not below Audit Officer             | Member   |

#### Note:

Quorum of the Committee shall be deemed complete, when at least two members one from Procurement Department and one from Accounts are present.



#### 6.9 Duties of the Tender Opening Committee

- i. Assemble on the date, time and place specified.
- ii. Check that the record related to the tender is complete and ready.
- iii. Check and ensure that appropriate press advertisement for the tender to be opened has been duly published.
- iv. Open the tenders one by one separately, in the presence of the bidders or their representatives if present.
- v. Initial each and every tender in ink with the date on which the tenders are opened.
- vi. Announce the tendered rates/prices at the spot as each tender is opened.
- vii. Ensure that the original Call Deposit Receipt is included with the tender document. The Call Deposit Receipt enclosed must be complete in all respects and contain the bank identity, be numbered and dated. The above information must be also documented in the tender document in the prescribed place.
- viii. A witness sheet is prepared showing the particulars of the bidder/representatives who are in attendance. This list shall be countersigned by at least two members of the Tender Opening Committee.
- ix. To get the Comparative Statement of Tenders completed soon after the opening of tenders.

#### NOTE:

- A. If any quotation has been left blank against any item by a tenderer, should be particularly noted. Such omission shall be indicated by drawing a line across the blank space under the initials of the Convener of Tender Opening Committee. All corrections, where acceptable must be initialed by the Tender Opening Committee.
- B. **Delayed / Late Tenders**  
Tenders not received at the scheduled time and date will be reckoned as Late Tenders. "Late Tenders" will not be entertained in any case.
- C. Any other discrepancy observed by the Tender Opening Committee will be endorsed in ink on the tender.

#### 6.10 Steps after Tender Opening

After the tenders are opened and announced, earnest money deposit of highest and 2<sup>nd</sup> highest bidder (if decided to be retained) shall be handed over to the B&AO of concerned office for retention. The B&AO shall enter their particulars in a Register kept for the purpose and shall be responsible for its safe custody till return to the bidders. Earnest Money Deposit of the remaining bidders will be returned to them by the Director (MM).

When the Comparative Statement has been completed, it shall be signed by the members of the Tender Opening Committee.

#### 6.11 Commercial Evaluation

The commercial evaluation of the highest announced bidder shall be completed within (15) Days of the tender opening date by Standing Evaluation Committee and shall consider (but not limited to) the following:

- (a) Comparison of bid price to reserve price
- (b) Consideration of previous offers
- (c) Possibility of deterioration of material
- (d) Market trend
- (e) Location of material
- (f) Bidder's previous performance.

The members of the Standing Evaluation Committee shall be:

- |   |          |
|---|----------|
| a) Chief Engineer (P&E) / <u>any officer nominated by CEO</u> | Convener |
| b) Rep. from Finance Directorate not below BPS-18             | Member   |
| c) Rep. from Director (IA) not below BPS-17                   | Member   |
| d) Asstt. Director (P&PD)                                     | Member   |

The Standing Evaluation Committee will submit the commercial evaluation report along with the comparative Statement duly recommended to Chief Engineer (Material Management).

**NOTE:** For further procedure, see Chapter-11.

EXHIBIT 6-1

SALE REGISTER OF TENDER DOCUMENTS

(a) Tender No. \_\_\_\_\_

(b) Date of Opening. \_\_\_\_\_

(c) Cost of Tender Documents. \_\_\_\_\_

Sr. No.	Date of Issue of Tender Documents	Bank Challan Number & Date	Name & Address of Purchaser	Remarks



## CHAPTER 7 - AUCTION PROCEDURE

### 7.1 General

An item may be disposed of by auction under any of the following circumstances;

- (a) When one or more attempts through tender have NOT brought forth the expected offer.
- (b) The location and the nature of the material are such as to be more suitable for auction at site than a tender opened at the Material Management Directorate.
- (c) When sale by auction is considered by Chief Engineer (Material Management) likely to generate better competition, therefore better sales price and thus serve interest of the IESCO.
- (d) When the exigencies of service demand a more expeditious disposal at site than sales through routine tenders.

As sales by auction implies financial, legal and commercial Obligations for the IESCO and involves contracts with private parties, all steps taken must be carefully conscientiously examined by concerned.

### 7.2 Preliminary Steps

Taking the above circumstances (Para '7.1 into consideration, Chief Engineer (Material Management) will decide as to whether the material be sold through tender checked by the Auction Committee before issuing auction notice.

### 7.3 Auction Program

The auction notices/auction program shall contain but not limited to the following;

- Date/time of auction
- Location of auction
- Brief description of items
- Unit of measure
- Quantity of items to be Sold

#### 7.4 Auction Advertisements

The finalized auction notices/auction program will be advertised in press through Deputy Director (Public Relations), giving at least fifteen (15) days prior to the date of auction.

#### 7.5 Coordination with the SOF and the Audit Authorities

A copy of auction program shall be sent to Director (Internal Audit), the Store Managers/Deputy Managers concerned and Director (Material Management) (if applicable). The stores officers are to make store available for bidders to inspect at the site and necessary arrangements to conduct the auction. A copy of the auction program is to be sent to Director (IA) so that he may depute a member of his staff to witness the auction.

#### 7.6 Conduct of Auction

Financial Powers will be exercised as given in Chapter 13 of this policy. All auctions conducted by the Chief Engineer (Material Management) will be attended and witnessed by Auction Committee on his behalf which comprises of:

- |  |          |
|--|----------|
| a) Director (Proc.) PMU / MM   | Convener |
| b) Dy. Director (Disposal) / Dy. Director (Transport)<br>in case of vehicles | Member   |
| c) Rep. of Director (IA) not below the rank of Audit Officer                 | Member   |
| d) Rep. of Director Finance not below BPS-16                                 | Member   |

#### 7.7 Duties of Auction Supervising Officer

The duties of auction supervising officer are given as under.

- a) Be fully conversant with the auction procedure, terms and conditions of the auction and other relevant provisions of the Disposal Procedure.
- b) Ensure the prior advertisement of auction notice has been published in the press.
- c) Coordination with the SOF and the Audit Officer about the dates, timing and location of auction.
- d) Ensure the correctness of the auction documents, including the Survey Reports and any remarks and recommendations on the verification report to detect any last minute defects or omissions overlooked at the previous stages of scrutiny.
- e) Ensure that the representatives of the Audit and SOF are assembled at the spot well before the commencement of the proceedings.
- f) Ensure that the stores for auction are properly laid out lot wise or marked clearly and that related arrangements have been made for the inspection of the stores/vehicles/equipment by the intending bidders.
- g) Ensure that the terms and conditions of the auction and the particulars of the items that are withdrawn from auction after the publication, if any, prior to



- each auction are announced to the bidders.
- h) Ensure auction does not start before the time advertised in the press. He may defer the auction proceedings, in special circumstances, for a short while, say not more than half an hour, to allow the bidders to inspect the stores and assemble, so that the best offer is obtained for the stores being put up in the auction.
  - i) Conduct the auction in a systematic and efficient manner and generate an orderly atmosphere to encourage bidders to come forth with their bids in healthy competition.
  - j) Ensure that appropriate stationery and books are available to record auction proceedings and issue receipts for Earnest Money received.
  - k) Ensure that the auction money has been received and cash converted into bank draft. He should ensure the safe custody of the cash and no undue risk is taken with the authority's money.
  - l) Complete the auction Performa (Exhibit 7.1) for each auction before the commencement of another.
  - m) Stop the auction if a fair offer is not being made or he feels that the bidders are ganging up into a "combine" to defeat the competition and document justification for stopping the auction.
  - n) On completion of each auction, he will recheck and compile all documents. He shall assisted by the Audit Representative and the SOF Representative in the finalization of the documentation.

#### NOTES:

- a) The witnessing officers of Audit and SOF may be of the rank of BPS-16 and above depending on the value of the material to be auctioned. The value relates to the Reserve Price of the material or of each lot if sold as a lot.
- b) If an Audit officer is not made available, the SOF will depute another officer.
- c) Where the Auction committee feels the necessity of assistance of any official he will seek the services of the incumbent for the conduction of auction.

### 7.8 Financial Powers

Financial powers to accept the highest bid are as given in Chapter '11' of this book.

### 7.9 Record of Auction Proceedings

All bids offered for each lot shall be entered on a Proforma (Exhibit '7-1'). Auction Committee will be responsible for its completion and will along with the witnessing officer sign each Proforma at the close of each lot auctioned.

The Proforma shall contain, but not limited to the following information.

1. Date and Time of Auction
2. Location of Auction
3. Description of Lot Disposed
4. Record of all Bids



5. Name, National identity Card No. and Address of highest bidder
6. Amount of highest bid (Numerical & Words)
7. Reserve Price
8. Survey Report No. and Date
9. Recommendation of Auction Committee for Bid Acceptance or Rejection
10. Signature supervising officer for the acceptance/rejection of all bids.
11. Bid acceptance, subject to approval
12. Amount received from successful bidder
13. Balance due
14. Signature of successful bidder in token of his acknowledgement that the bid offered by him may be accepted by the competent Authority.
15. Approval as per Chapter 13 of this book if it is written the competency of the officer conducting auction otherwise the case will be prepared for the approval of the competent authority

If there is no bid from present, the fact should be recorded and signed by the Supervising Officer the other of Audit and SOF.

#### **7.10 Collection of Earnest Money**

At the fall of hammer, the highest bidder for each bid shall be required to deposit as Earnest Money 25% of the bid amount with the Auction Committee or the Officer detailed to conduct/supervise the auction and written receipt for cash given. Where the bidder fails to pay the Earnest Money the bid should be cancelled forthwith announced on the spot and re-auctioned. The defaulting bidder will be debarred from further participation in the auction.

#### **7.11 Acceptance of the Bid**

Detailed procedure for acceptance of bid and of letter of acceptance out-lined Chapter '11' Paras '11.2' and '11.3' of this policy.

#### **7.12 Code of Conduct**

Staff and officers of IESCO are forbidden from participating in a disposal auction or favoring any particular bidder in preference to others. The bidder offering the highest bid will normally be given a letter of acceptance.

Only with the approval of the Competent Authority, an employee may be allowed to participate in the open auction.

### 7.13 Terms and Conditions of Sale by Auction

The following conditions will apply to all sales through auction conducted by the Chief Engineer (Material Management);

- 1 All sales shall be made to the bidder offering the highest price subject to the approval of the competent authority. In the event of any dispute between the bidders, the dispute shall be decided by the Chief Engineer (Material Management) and the decision will be binding on both the parties.
- 2 Chief Engineer (Material Management) or the officer detailed to supervise the auction may refuse to accept the bid of any person or persons.
- 3 The officer supervising the auction may also withhold from Auction any lot/lots or part of a lot, in the interest of IESCO or for administrative necessity. The specifics and justification must be documented.
- 4 Payment of 25% of the highest bid shall be made as Earnest Money on the fall of hammer. The balance of the bid money shall be paid within 21 days from the date of issue of letter of acceptance.
- 5 The Earnest Money paid by the successful bidder is a security for due performance of the bidder. In case of failure of the bidder to fulfill the conditions of the auction, including the payment of the balance of the bid money, the earnest money will be forfeited.
- 6 Chief Engineer (Material Management) may grant extension up-to 15 days for depositing the balance amount of the accepted bid.
- 7 The whole lot or lots shall be taken from the site of accumulation with all faults and any error in the earlier description or otherwise. Quantities, sizes, measurements, numbers and weight as stated in the lists of description are approximate. The stores are sold at the site on the clear understanding that the bidders have inspected and satisfied themselves of the lot or lots they are bidding for NO complaints after the sale whatsoever shall be entertained.
- 8 Where stores are sold by weights or numbers, the bidder will be charged for only the actual quantity supplied by the SOF.
- 9 Where the whole lot or lots of the bid is not delivered to the bidder for any cause whatsoever, other than the negligence of the bidder. The whole or a proportionate of the bid money shall be refunded to the bidder. No claim will be entertained other than for a proportionate refund of the value of the undelivered quantity of the material sold.
- 10 Where the exigencies of the service demand, Chief Engineer (Material Management) may add to these terms and conditions or modify any or some of them.

  
Chief Engineer (M.M.)  
IESCO Islamabad



STATEMENT OF PROGRESSIVE BIDS (AUCTION)

Open public auction held at \_\_\_\_\_ hours on \_\_\_\_\_ at \_\_\_\_\_  
to dispose of \_\_\_\_\_  
Belonging to \_\_\_\_\_  
Bids Rs. \_\_\_\_\_

\_\_\_\_\_  
Signature of Highest Bidder

\_\_\_\_\_  
Name & Address

Certified that the above mentioned auction has been conducted in our presence and maximum offer of Rs. \_\_\_\_\_ given by Mr. \_\_\_\_\_ is recommended for acceptance/ rejection.

\_\_\_\_\_  
Audit Representative

\_\_\_\_\_  
S.O.F Representative

Approved by:

\_\_\_\_\_  
Director (Proc.) PMU / MM

An amount of Rs. \_\_\_\_\_ (Rupees \_\_\_\_\_)  
Being 1/4<sup>th</sup> / full bid money and Rs. \_\_\_\_\_ (Rupees \_\_\_\_\_)  
dated \_\_\_\_\_ against the reserve price of Rs. \_\_\_\_\_  
vide Survey report No.(s) \_\_\_\_\_ dated \_\_\_\_\_ has been received.

Balance bid money Rs. \_\_\_\_\_ and G.S.T \_\_\_\_\_  
The offer is \_\_\_\_\_ % of the reserve price.

Approved by:

\_\_\_\_\_  
Director (Proc.) PMU / MM



## **CHAPTER 8 - RATE CONTRACT**

### **8.1 General**

Some disposable material have a recurrent flow into the Store Owning Formation whose market prices DO NOT often fluctuate or whose long retention with the Store Owning Formation is NOT desirable because of rapid deterioration or fire hazard, like used batteries, waste paper or other waste material etc. It will be more economical and practicable to enter into a Rate Contract. It is intent of this chapter to establish guidelines and assign responsibilities for disposing off material through Rate Contract.

### **8.2 Responsibility**

The Chief Engineer (Material Management) will determine which item or group of items shall be disposed of through Rate Contracts. The rate Contracts shall be approved by the CEO before issuance.

### **8.3 Tender Process**

Each item or group of items which have been selected to be disposed of by issuing a Rate Contract shall be advertised in the press as outlined in Chapter '6' Para '6.4'.

### **8.4 Tender Evaluation**

The tender will be evaluated as outlined in Chapter '6' Para '6.11'.

### **8.5 Tender Approval**

The bid evaluation document containing the recommendations will be approved by CEO / General Manager (Technical).

### **8.6 Rate Contract**

A Rate Contract will be executed with the bidder quoting the highest rate. The rate contract will normally by made out for a period of one year. However, Chief Engineer (Material Management) may extend the contract for the period of one year at a time.

## CHAPTER -9 ACCEPTANCE OF BID AND RELEASE OF MATERIAL

### 9.1 General

This chapter is intended to act as guideline and to assign responsibilities for the various functions required to approve the tender documents, issue and distribute the Letter of Acceptance and release of disposable material.

### 9.2 Bid Approval

When the evaluation process described in Chapter '6' Para '6.11' is completed, the complete package will be reviewed by the Chief Engineer (Material Management) and approved by the Competent Authority. The financial competencies are set-forth in Chapter '13' of this policy.

### 9.3 Letter of Acceptance

- 1) As soon as the decision is taken to accept a bid by the competent authority a letter of acceptance (LOA) given as Exhibits '11.2A' & '11-2B' will be issued to the successful bidder by Chief Engineer (Material Management).
- 2) In addition to the instructions at Para '11.3' (a) in case of auction, if the Reserve Price of the material is within the financial power of acceptance of the Chief Engineer (Material Management) or the officer supervising the auction an LOA will be issued after the receipt of the Earnest Money. When the Reserve price of the material is beyond the power of acceptance of the officer conducting the auction, he/she may accept the earnest money subject to the approval of competent authority. However, the supervising officer shall have the power to reject any bid which is below reserve price or considered unattractive. On return to the Headquarter, cases of rejection will be got approved from the Competent Authority. Proforma of the auction proceeding shall, nevertheless, be completed and signed by the Supervising Officer and the officers witnessing the auction, with remarks that issue of LOA deferred till approval by the Competent Authority as the case may be.
- 3) The Letter of Acceptance will be scrutinized by the Director (MM) for correctness of entries and particulars of the material and the bidder before issue.
- 4) The successful bidder shall be required to deposit the total bid amount within 21 working days from the date of issue of the Letter of Acceptance sent under registered cover.



- 5) If a bidder applies in writing for issue of LOA by hand, the Chief Engineer (Material Management) concerned may allow issue by and will record the permission in writing in the relevant file. The period of fifteen (15) days commences from the date of issue of the Letter of Acceptance.
- 6) If the successful bidder fails to comply with the condition of the LOA, his/her award will be annulled and Earnest Money forfeited. The award may then be made to 2nd highest bidder, if considered reasonable; otherwise a fresh sale auction will be taken.
- 7) Chief Engineer (Material Management) may grant an extension upto 15 Days from the deposit of the total bid amount beyond the date given in the LOA and in special circumstances General Manager (Technical) may give a further extension.

#### 9.4 Release of Stores

- 1) On deposit of the balance bid amount (in case of Tender and balance of bid amount in case of auction) as given in the LOA and after scrutiny confirmation by the B&AO, the Director (Material Management) shall issue a Release Order in the light of Exhibit '11.3A' and '11.3B' addressed to the Office In-charge Stores, authorizing him to deliver the stores sold to the bidder. Earnest money (in case of tender) of the bidder will be released and sent to the bidder along with a copy of Release Order by Registered Post or on request by hand.
- 2) The Stores having Reserve Price up to Rs. 20,000/- (Rupees Twenty Thousand Only) and all vehicles (irrespective of their values) will be delivered by the officer in-charge of the store/vehicle to the bidders. To safe-guard the interest of the Company while handing over the store having Reserve Price more than Rs.20,000/- (Rupees Twenty Thousand only) to the successful bidder, the following measures must be adopted :
  - i. A "Release Committee" comprising the following officers shall be constituted by the Chief Engineer (Material Management) to deliver the disposable material to the successful bidder in accordance with quantities mentioned in the Release Order issued by the office of the Director (MM).
 

a) SE Operation Circle Attock or RWP / <u>any officer nominated by CEO</u>	Convener
b) Asstt. Director (MM) concerned Store	Member
c) Rep. of Director (IA) not below BPS-16	Member
d) Security In-charge of concerned Store	Member



- ii. All members of the Release Committee will be present at time of delivery of stores to ensure correct weightage, counting and measurement, etc. They will sign store requisition, store challan / any other document used for the delivery of the disposable store to successful bidders. The Release Committee will be fully responsible for any discrepancies / irregularities noticed afterwards.
- 3) The bidder will be required to lift the stores from the location as soon as possible but not later than twenty-one (21) working days of the issue of release order confirmation letter.
- 4) Under special circumstances, the period of twenty-one (21) days may be extended;
  - i. Up to fifteen (15) days by Chief Engineer (Material Management) without rental charges.
  - ii. Additional extension may also be granted by General Manager (Technical) without rental charges.
  - iii. Any delay in lifting the store will be on payment of 1% of the bid amount per day till such time the entire quantity is removed from the site.
- 5) All weighing, counting measuring and loading of material will normally be done at the cost of labour and transport of the bidder and in the presence of release committee.
- 6) On removal of the stores and completion of the delivery, the officer in-charge stores shall immediately issue the Sale Report given as Exhibit '11.1'.
- 7) S.O.F will recover all the claims from the bidder including additional charges, rental charges @1% per day and cost of damages to the premises etc., before completion of the lifting of the material.
- 8) If the actual buyer wishes to take delivery of the stores purchased through a representative, he/she must authorize his/her representative by a proper letter of IESCO to be presented to the officer in charge of the stores. The officer in charge of the stores, if satisfied of the authenticity of the letter of authority, to deliver the stores through that proxy at the risk and responsibility of the buyer. In such cases there shall be no claim against the IESCO on any account whatsoever.
- 9) The buyer shall be responsible for any damage to the IESCO premises while removing the lot or lots bought by him. SOF should demand due compensation from the bidder to make good the damage, which will be paid by the buyer before completion of lifting of material.
- 10) Deliveries of the stores will normally be made to the bidders on working days only.
- 11) The officer in charge of stores shall remove the items disposed of from the books on the basis of store requisition/store challan/any other document used for the delivery of material.

**TENDER/AUCTION SALES REPORT**

1. Name of Store Owning Formation \_\_\_\_\_
2. Tender & Lot No. \_\_\_\_\_
3. Date of Auction/Tender \_\_\_\_\_
4. Date of Delivery \_\_\_\_\_
5. Name & Address of the Purchaser \_\_\_\_\_
6. Description of the store \_\_\_\_\_
7. Quantity delivered \_\_\_\_\_
8. Reserve Price \_\_\_\_\_
9. Gate pass No. & Date \_\_\_\_\_
10. Loading Charges if any \_\_\_\_\_
11. Ground rent 1% if any \_\_\_\_\_
12. Remarks \_\_\_\_\_
13. Release Order No. & Date \_\_\_\_\_

**ASSISATNT MANAGER STORE****STORE INCHARGE**

Material delivered by \_\_\_\_\_ Material Received by \_\_\_\_\_  
 No. \_\_\_\_\_ Dated \_\_\_\_\_

Distribution

- Director (MM)
- Bidder

REGISTERED POST/UMS

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Subject: LETTER OF ACCEPTANCE FOR TENDER (OPENED ON)  
TENDER NO.

Your bid pertaining to the above tender for the purchase of following articles has been accepted for which you deposited CDR No. \_\_\_\_\_ Dated \_\_\_\_\_ Amount \_\_\_\_\_ and same has been deposited vide bank challan No. & Date \_\_\_\_\_.

Lot No.	Survey Report No. & Date	Description of Material	Quantity	Amount

Kindly arrange to deposit with \_\_\_\_\_ Bank Branch. Account No either in case or by crossed Bank Draft drawn in favour of the Chief Executive Officer \_\_\_\_\_, for Rs \_\_\_\_\_ +GST Rs \_\_\_\_\_ (Rupees \_\_\_\_\_) within 21 days after the issue of the letter failing which the Earnest money for the tender will be forfeited without any further notice and no claim shall lie against this decision.

On payment of the full amount a Release Order will be issued in your favour by this office on the basis of receipted Bank Challan to be furnished by you and confirmation from bank, regarding receipt of the amount for which your tender bid has been accepted.

You will be held responsible for any loss due to incomplete/incorrect or change in postal address as given by you.

\_\_\_\_\_  
 Chief Engineer (MM)

Info:

- Director Finance (concerned)
- Dy. Director (MM) concerned store
- Budget & Account Officer concerned store
- Master File

Chief Engineer (MM)  
 IESCO Islamabad



**LETTER OF ACCEPTANCE FOR AUCTION**

Lot No. \_\_\_\_\_ Survey Report No. \_\_\_\_\_ Dated \_\_\_\_\_

The highest bid made by you in auction held on \_\_\_\_\_

at \_\_\_\_\_ in respect of \_\_\_\_\_

(Stores) for which you deposited in cash Rs. \_\_\_\_\_

(Rupees \_\_\_\_\_) vide Receipt No. \_\_\_\_\_

been accepted.

You are required to deposit with \_\_\_\_\_ Bank, Sale Proceed Account No. \_\_\_\_\_ the balance of the bid money i.e., Rs. \_\_\_\_\_ (Rupees \_\_\_\_\_) and Rs. (Rupees \_\_\_\_\_) as Advance Tax either in cash or through crossed Bank Draft drawn in favour of Chief Executive Officer, within 21 working days after the issue of this letter, failing which the Earnest Money will be forfeited without any further notice and no claim whatsoever shall lie against IESCO in this respect.

On payment of the full amount, a Release Order will be issued in your favour by this office on the basis of receipted Bank Challan to be furnished by you and confirmation from bank, regarding receipt of the amount for which your bid (in auction) has been accepted.

You will be held responsible for any loss due to incomplete/incorrect or change in postal address as given by you.

\_\_\_\_\_  
Chief Engineer (MM)2  
Chief Engineer (MM)  
IESCO Islamabad

## Info:

- Director Finance (concerned)
- Dy. Director (MM) concerned Store
- Budget & Account Officer concerned
- Master File

**RELEASE ORDER FOR THE STORES / OF TENDER NO.**

As letter of acceptance issued by the office of Chief Engineer (Material Management) \_\_\_\_\_  
 the offer of Mr. \_\_\_\_\_ Dated \_\_\_\_\_  
 has been accepted for which full payment of Rs. \_\_\_\_\_  
 (Rupees \_\_\_\_\_) + G.S.T. \_\_\_\_\_ (Rupees \_\_\_\_\_) vide Bank Challan No. \_\_\_\_\_  
 Dated \_\_\_\_\_ in favour of the Chief Executive Officer.

Lot No.	Survey Report No. & Date	Description of Material (Unserviceable Material/Vehicle (S))	Quantity

All the above listed items may kindly be delivered to party on presentation of the copy of this office confirmation letter endorsed to them. According to the terms & conditions of the tender the party is required to remove the entire stores from the site within 21 working days of the issue of Release Order confirmation letter failing which rental charges @ 1% per day of total value of the stores viz Rs. \_\_\_\_\_ (Rupees \_\_\_\_\_) is to be charged by the Store Owning Formation, until such time the entire stores have been removed from site. In case the stores are not lifted within the prescribed date such charges should be recovered from the party, in advance by your office (and this office be informed) should be recovered from party, in advance by your office (and this office be informed) accordingly or unless an intimation is received from this office extending the time limit. One Copy of Sale Report after delivery of stores is sent to this office with a copy to the Accounting Unit concerned. The Store Owning Formation should confirm the genuineness of the Release Order from this office within 10 days from issue of this office Release Order before delivery of the material. If the material is released without obtaining confirmation of Release Order from this office, the Store Owning Formation will be held responsible for all the consequences.

DA: Three copies of sale report

\_\_\_\_\_  
 Director (MM)

C.C to

- 1) The Chief Engineer (MM) IESCO, Islamabad.
- 2) The Dy. Director (MM) concerned store.
- 3) The Dy. Director (Transport) IESCO in case of vehicles/H.M.M.
- 4) Mr. \_\_\_\_\_

\_\_\_\_\_  
 All the store must be removed from site within 21 working days of the issue of Release

Order confirmation letter, failing which rental charges @1% per day as specified above will be charged in accordance with Disposal Procedure. If delivery be required through representative, the person should be authorized by a letter of IESCO authority should be presented to the officer in whose charge stores are held. Delivery by proxy will be made at his risk and responsibility and no claim will be accepted against IESCO whatsoever if the delivery is affected to any wrong person or party.

5) Master File.

Chief Engineer (MM)  
IESCO Islamabad



for information and necessary action. All stores must be removed from site within 21 days failing which rental charges @1%per day as specified above will be charged in accordance with Disposal Procedure. If delivery be required through representative, the person should be authorized by a letter of authority, which should be presented to the officer in whose charge Stores are held. Delivery by proxy will be made at his risk and responsibility and no claim will be accepted against IESCO whatsoever if the delivery is affected to any wrong Person/party.

5) Master File.

2  
Chief Engineer (M/M)  
IESCO Islamabad

## **CHAPTER 10 - DESTRUCTION OF DISPOSABLE MATERIAL**

### **10.1 General**

When a disposable store has not been sold through all modes process within a reasonable time period from the date the survey report is received by the office of the Chief Engineer (Material Management) the material is to be destroyed by the most economical means.

### **10.2 Notice to Destroy**

When an item meets the criteria above and has not been sold during the specified period of time, upon written instructions from the CEO, the Chief Engineer (Material Management) shall issue a notice to the Store Owning-Formation to destroy disposable items.

### **10.3 Destruction of Valueless Material**

There are certain items which after completing their useful life are of no commercial value, for instance; broken china/glass crockery, rubber gloves, broken porcelain portion of insulators, curtains, floor coverings, tents etc. in the shape of rags. For such like items having no commercial value, the Superintending Engineer concerned may approve/arrange the destruction on the recommendations of the Survey Committee.

### **10.4 Destruction Method**

No hard and fast rule can be laid down for determining the method for destruction of the non-saleable material. It shall be the responsibility of the Store Owning Formation to determine the best method for destruction of material.

### **10.5 Disposal Method**

No hard and fast rule can be laid down to determine the best method of disposing the destructed items due to environmental conditions and other factors. However, where possible all items should be burnt, buried or discarded in a manner least damaging to the environment.


### **10.6 Survey Committee**

A Survey Committee, as appointed by the Store Owning Formation, shall witness the destruction of all material and will record certificate indicating that the material has

been destroyed in accordance with procedure.

#### **10.7 Documentation**

When an item(s) is destroyed, the members of the Survey Committee will prepare and sign a Store other document indicating description, the stock code and quantity of the items destroyed. On the basis of this document, the items will be removed from the books of the Store Owning Formation.

  
Chief Engineer (MM)  
IESCO Islamabad



## CHAPTER 11 - FINANCIAL POWERS

### 11.1 General

The competent Authority and financial limits to approve and dispose of any item are outlined in the latest revision/amendment to the Book of Financial Powers.

- (a) The Authority approving the survey report is supposed to ensure that:-
- The reserve price has been fixed correctly keeping in view the market trend and condition of stores.
  - The material to be disposed of is no more required.
- (b) The Authority exercising the powers to accept the bids is supposed to ensure.
- Comparison of the bid price with the reserve price.
  - Previous offers for the stores under approval and market rates
  - Current offers for the similar stores.
  - Possibilities of the deterioration of the material

### 11.2 Powers to Approve the Survey Reports

Declaration of store materials, instruments, tools & plants, vehicles including spare parts as surplus, unserviceable or scrap.

Nature of Power	Competent Authority	Extent of Monetary Limit
To declare Store materials, instruments, tools & plants, equipment and vehicles including spare parts as surplus, unserviceable or scrap for disposal.	<ul style="list-style-type: none"><li>General Manager (Technical)</li><li>Chief Engineer (MM)</li></ul>	<ul style="list-style-type: none"><li>Full Powers</li><li>Rs. 50 million in each case</li></ul>

#### NOTE:

- The declaration of store materials instruments, tools & plants, equipment and vehicles including spare parts as surplus, unserviceable or Scrap shall be made subject to the conditions laid down in Disposal Procedure on the recommendation of a Committee constituted for the purpose by Chief Engineer (Material Management) concerned as given in the disposal Procedure. However, it shall

also include a representative of Finance/Accounts below the rank of a Grade- 17 officer.

2. Amount indicated above refer to the reserve price of store material, etc.

### 11.3 Powers to Accept the Bids

Disposal of surplus store materials, instrument, tools & plants, equipment and vehicles including spare parts.

Nature of Power	Competent Authority	Extent of Monetary Limit
1) To dispose of store materials, instruments, tools & plants, and equipment declared as surplus, unserviceable or scrap by the competent authority mentioned above.	i. Chief Executive Officer	Full Powers
	ii. General Manager (Technical)	Rs. 50 million in each case
	iii. Chief Engineer (Material Management)	Rs. 20 million in each case

Superintending Engineers of equivalent status may however, the powers up to Rs.15,000/-with the approval of Chief Engineer (MM), where bid price is above reserve price.

Nature of Power	Competent Authority	Extent of Monetary Limit
2) To dispose of vehicles declared as unserviceable by the competent authority mentioned above	i. CEO	Full Powers
	ii. General Manager (Technical)	Rs. 50 million in each case
	iii. Chief Engineer (Material Management)	Rs. 20 million in each case

**NOTE:**

- i. The above powers will be exercised strictly in accordance with the conditions laid down in IESCO's Disposal Procedure.
- ii. Amounts indicated above refer to the reserve price.
- iii. Disposal of all serviceable material would be in accordance with the disposal policy.
- iv. The amounts indicated above refer to the reserve price of each lot when Stores are sold in lots, and to the reserve price of each item when sold item-wise.

Chief Engineer (MM)  
IESCO Islamabad



## **CHAPTER 12 - TRANSFER OF SALE PROCEEDS**

### **12.1 General**

The successful bidders are required to deposit the total bid amount into the designated bank account as laid down in their-letters of acceptance. The Budget & Accounts Officer, assigned to the Disposal organization shall maintain a disposal collecting receipt cash book to record the details of all transactions of the collection bank account. He/she is also responsible to reconcile the balance of the cash book with the corresponding bank statement.

### **12.2 Responsibilities for Transfer of Sale Proceeds**

The Budget & Accounts Officer on behalf of concerned SOF shall be responsible for the transfer of the deposited amount (as mentioned above) to the respective Director Finance.

### **12.3 Transfer of the Amount Deposited by Bidders**

The cash deposited by the bidders will be on monthly basis in the 1<sup>st</sup> week of the following months through (Account Payee) bank cheques prepared and issued by the Budget & Accounts Officer of Finance Directorate. He/she shall also prepare a Statement (Exhibit '14-1') showing the details of the amount deposited which will be annexed with the cheques to be sent to the Director Finance concerned. The Budget & Accounts Officer will make arrangements for prompt delivery of the cheques along with the Statement through special messenger to the concerned offices.

### **12.4 Credit Advice to the Concerned Accounting Units**

The Director Finance concerned will issue credit advices to the concerned accounting units within their jurisdiction in the corresponding monthly account. The concerned formations should contact their Director Finance for missing credits of the material sold, if any.

  
Chief Engineer (MM)  
IESCO Islamabad

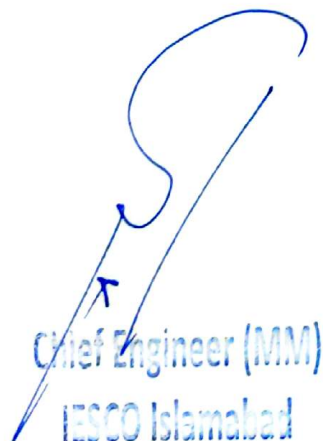
**EXHIBIT 12-1****ISLAMABAD ELECTRIC SUPPLY COMPANY**

Detail of amounts deposited by successful bidders into bank account No. \_\_\_\_\_  
with bank \_\_\_\_\_ of General Manager (Technical) during the period  
from \_\_\_\_\_ to \_\_\_\_\_ creditable to \_\_\_\_\_

Sr. No.	Bank Challan No. & Date	Amount deposited	Total Bid Amount	Tender Number	Survey Report No. & Date	Letter of Acceptance No. & Date	Name of Store	Formation to be Credited	Remark s

**NOTE:**

In the case of Auctions where full bid money is received and Release Order is issued the, reference of Release Order will be given in place of Letter of Acceptance.

  
Chief Engineer (MM)  
IESCO Islamabad